



**BOARD OF TRUSTEES
REGULAR MEETING
July 9, 2026
AGENDA**

Board of Trustees
Jim Reames, Chair
Nicole Bradshaw, Vice Chair
Molly Lentz, Sec/Treas
Cherie Buckner-Webb
David Bishop

CWI MISSION

The College of Western Idaho is committed to empowering students to succeed by providing affordable and accessible education to advance the local and global workforce

**CWI Nampa Campus Administrative Building
Room 200B President's Conference Room
3:00PM**

- I. CALL TO ORDER (Chair)
 - A. Pledge of Allegiance
 - B. CWI Mission Statement
 - C. Introduction of Visitors
 - D. Public Comment

- II. CONSENT AGENDA (Chair Reames) – ACTION ITEM
June 2026 Minutes, Treasurer's Report, Capital Projects Budget to Actuals Report

- III. ADVANCEMENT UPDATE (VP Arstein)

- IV. ACADEMIC UPDATE (Provost Aberle-Cannata)

- V. CHAIR'S REPORT (Chair Reames)

- VI. ADJOURNMENT



Board of Trustees Monthly Meeting

Monday, October 13

Call to Order



PLEDGE OF ALLEGIANCE



MISSION

College of Western Idaho is committed to empowering students to succeed by providing affordable and accessible education to advance the local and global workforce.

Introduction of Visitors



Public Comment

Individuals wishing to submit input to the Board may do so by submitting a comment in writing to the address included in the meeting Notice. The Board Chair will share properly submitted comments during the “Public Comment” portion of the agenda. Individuals are not invited to speak openly in a public meeting in order to effectuate a timely and efficient meeting. The failure to submit a public comment by the deadline included in the Notice may result in non-disclosure of the public comment. The Board Chair retains discretion to refrain from sharing any public comment that is unduly disruptive to the meeting. The Board shall not respond to the public comment and may only address the subject matter of the comment if it is included in a properly noticed agenda.



CONSENT AGENDA

SUMMARY/DISCUSSION

- Minutes from the previous Board meeting are included for Board consideration.
- Treasurer's Report. Idaho Code (57-135) requires that the Board shall receive this report monthly with governing board materials. This report shows the College's current cash position.
- Capital Projects Budget to Actuals and percent completion to date.

BOARD ACTION

- Consider approval of the Consent Agenda, which will include approval of the enclosed minutes and acceptance of the monthly Treasurer's Report and Capital Projects Budget.



**BOARD OF TRUSTEES
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DRAFT MINUTES**

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**CWI Nampa Campus Administrative Building
Room 200B President’s Conference Room
3:00PM**

ATTENDANCE:

- Jim Reames, Chair
- Nicole Bradshaw, Vice Chair
- Molly Lenty, Sec/Treas
- Cherie Buckner-Webb
- David Bishop

I. CALL TO ORDER

Chair Reames called the meeting to order. The Pledge of Allegiance was recited, and Trustee Bishop read the mission statement. There were no special visitors present and no public comments received.

II. CONSENT AGENDA (Chair Reames)

May 2026 Minutes, Treasurer’s Report, Capital Projects Budget to Actuals Report

MS (Bishop / Bradshaw): To approve the consent agenda as presented. The motion carried.

III. PRESIDENT’S REPORT (President Jones)

President Jones recognized the first commencement at the Ford Idaho Center and noted that it was a special moment to see our graduates walk across a stage that now serves as our home arena, and celebrating our largest graduating class to date with more than 1,800 students. The event highlighted how far CWI has come and underscored our growing role as a regional anchor for education, workforce preparation, and community events. President Jones extended special thanks to Connie Black, Registrar, the entire Enrollment and Student Services team, Marketing, the FIC team, and everyone else who supported the event.

Building on this success, and as part of our broader strategy to enhance student engagement and campus vibrancy, he noted that CWI is moving forward with plans for recreation and athletics, including the rollout of our new Athletic Director, Mahmood Sheikh. He said that early reaction from students, community members, and local partners has been encouraging, with



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clear interest in expanded recreational opportunities and intercollegiate athletics that reflect CWI's mission and resources. He again noted the fiscally responsible and phased approach, which will prioritize broad-access recreation and intramurals while pursuing intercollegiate programs only when supported by sustainable external funding and aligned with long-term institutional goals.

He concluded by reporting that staff began moving into the CapEd Student Success Center following receipt of the certificate of occupancy, an important milestone that reflects months of planning, coordination, and construction progress. He noted that this transition marks more than just a move into a new building - it represents a significant step forward in our commitment to student access, support, and success. He noted that we will be celebrating this achievement with our community by hosting an official ribbon-cutting ceremony on August 20.

IV. FINANCE (VP Kline)

a. FY27 Budget

Vice President Kline presented the FY27 budget. He noted that the budget is contingent on realization of the anticipated revenues and reminded the Board of the details provided in advance of this action at the April Board meeting. For the first time, staff developed a Budget Book that outlines details related to this budget, which is included in the packet. He emphasized that the budget is structurally balanced, and that faculty numbers needed to meet enrollment trends have been considered and are included.

Chair Reames inquired about merit increases for employees. VP Kline clarified that there are not merit increases included this year, due to lack of funding from the state. However, the budget does include one-time payments for a segment of employees as well as funds to address some compression issues and to make faculty promotional increases permanent going forward.

Trustee Bradshaw inquired about the Ford Idaho Center budget. VP Kline clarified that their budget is separately tracked, but that anticipated revenue from their operations has been included. Trustee Bradshaw expressed appreciation for the Budget Book.

MS (Bradshaw / Bishop): To approve the FY2027 Budget as presented. The motion carried.

b. Renew 2018 COP

MS (Bradshaw / Bishop): To approve the renewal of Certificate of Participation 2018 Series. The motion carried.



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c. Renew 2022 COP

**MS (Bradshaw / Bishop): To approve the renewal of Certificate of Participation 2022 Series.
The motion carried.**

d. Renew 2025 COP

**MS (Bradshaw / Bishop): To approve the renewal of Certificate of Participation 2025 Series.
The motion carried.**

V. CHAIR’S REPORT

Chair Reames noted that a rough calculation indicates that the benefit to the 93 dual graduates this year equates to approximately \$2.8 million in savings. If loans were taken out by these students to complete these credits, the benefit would increase to approximately \$5.4 million. He noted that this is a tremendous economic benefit for this class of students and for the larger community, and that we should be proud of our role and impact in this regard.

Chair Reames also noted that he visited Elevate Charter School recently, and they were most impressed with this affiliation at CWI, and he was proud to represent.

VI. EXECUTIVE SESSION

MS (Bradshaw / Bishop): To enter into Executive Session pursuant to Idaho Code § 74-206(1) (b) To consider the evaluation, dismissal or discipline of, or to hear complaints or charges brought against, a public officer, employee, staff member, individual agent or public school student. Roll Call: Reames – aye; Bradshaw – aye; Bishop – aye; Lentz – aye; Buckner-Webb – aye. The motion carried.

VII. CONSIDER PRESIDENT’S PERFORMANCE REVIEW MEMORANDUM

Chair Reames noted that CWI had a tremendous year - between the Micron Academic Center, all of the relationships built that contributed to other campus entities, the Ford Idaho Center allocation, the camaraderie on campus and all of the amazing work that is happening - it has been an exceptional time for the College. Unfortunately, there will be times when we have exceptional outcomes in a year when the state allocation doesn't match those outcomes. He noted the importance of being clear that salary increases not being available this year has nothing to do with forward progression of the school and all



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the good work. He added that President Jones is in a different boat only because he has a contract that requires a minimum increase as part of the contractual obligation in a legally binding document. The president’s contract also includes the opportunity for additional discretionary days. Given the circumstances and the contractual requirements, he recommended that the board consider the minimum required contractual increase of 2.5% and 15 days of discretionary leave.

Trustee Buckner-Webb reiterated that President Jones’ leadership has been strategic and thoughtful. She noted that he is visionary, is well regarded across the state, and that CWI has become a major player in recent years thanks to his efforts, leadership and approach.

Trustee Bishop emphasized his agreement with what has been said. He added that, as someone who serves on many boards and committees across the Valley, he hears nothing but good things about President Jones and CWI, which is somewhat unusual. He agreed that it is important to allocate additional discretionary days so that the President has time to recharge.

Trustee Bradshaw noted the extensive evaluation that the board conducted of the President in multiple areas, including strategic leadership, campus expansion, academic innovation, student success, community engagement, financial stewardship, governance, culture and talent development and advancement. Each of these areas is considerable and it has been evident in their conversations that there is considerable agreement amongst the Board that President Jones is meeting the mark in all areas. She noted it has been tremendous to witness how much the College is progressing, how many relationships have been built, and how his leadership team has advanced. She said she would support the maximum discretionary days and would honor the contractual minimum required increase.

MS (Bradshaw / Bishop): To approve the proposed terms set forth in the President's Performance Review Memorandum, including 15 additional days of annual leave and the contractually obligated minimum raise of 2.5%. The motion carried.

President Jones expressed appreciation to the Board for their thoughtful consideration. He noted that their interest and support for One CWI is clear, and acknowledged the disappointment and challenges created in a year when raises are not allocated across the board to all employees. He also acknowledged the contractually obligated minimum and the Board’s need to act, but noted that his intention would be to donate the full amount of the 2.5% increase back to the College,



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in an act of solidarity with employees, before the fiscal year is out. Trustees acknowledged the President's intentions and thanked him.

VIII. ADJOURNMENT

The meeting adjourned at 3:45pm.



Board of Trustees

Treasurer's Report July 9, 2026

Ken Kline

TREASURER'S MONTHLY REPORT

Institution	Balance May 31, 2026*
U.S. Bank Checking Account	5,096,820
U.S. Bank/PFM Institutional Investment Account (Market)	43,195,247
U.S Bank Construction Fund – 2025 COP	21,994,228
U.S. Bank 2018 COP Debt Service Account	71,217
U.S. Bank 2022 COP Debt Service Account	3,339
U.S. Bank 2025 COP Debt Service Account	-
OVG Held CWI Funds	1,000,000
Local Government Investment Pool	36,112,118
Total	\$107,472,969

57-135. TREASURER'S MONTHLY REPORT. If not otherwise required by statute to report information about the financial affairs of a political subdivision, it shall be the duty of the treasurer to file a report in writing with the governing board no later than the last business day of each month, showing exactly how much cash is in the treasury and in what financial institutions such funds may be deposited or invested as of the last day of the preceding month. Such reports shall be included with materials related to the next governing board meeting agenda at which it may be examined by the governing board. If the governing board shall find that the treasurer has willfully made any false statement therein, he may be suspended or removed from office in accordance with applicable provisions of law.

History: [57-135, added 1921, ch. 256, sec. 31, p. 557; I.C.A., sec. 55-134; am. 2017, ch. 129, sec. 3, p. 304.]

* June financial statements were not available by the July¹⁵ due date for Board materials.



CASH BALANCES

	Balance May 31, 2026
Cash Available	\$107,472,969
Less: COP Proceeds Dedicated for Capital Projects / Debt Payments	21,994,228
Debt Service Accounts	74,556
Grant and Restricted Cash	2,900,000
OVG Held CWI Funds	1,000,000
“Discretionary” Cash Available	80,504,185
Less: Capital Projects BOT Approved Allocation	19,270,699
FY25 Sustainability Reserve	29,280,000
Balance (Working Capital and Reserves)*	\$32,953,486
Working capital and reserves = 4 months of operating expenses (target = 6 months \$48M +/- 5%).**	

- *Balance includes funds that have restricted uses such as CTE state funding and course fees.

DESIGNATED RESERVE FUNDS

Account	Balance May 31, 2026
COP Proceeds Dedicated for Capital Projects / Debt Payments	21,994,228
Debt Service Accounts	74,556
Grants and Restricted Cash	2,900,000
OVG Held CWI Funds	1,000,000
Capital Projects BOT Allocation	19,270,699
Sustainability Reserve	29,280,000
Total	\$74,519,483

These reserves are Board or contractually designated and largely restricted in use.

COP Proceeds: Remaining balance for COP issuance.

Debt Service Accounts: Restricted cash accounts set aside solely to ensure timely payment of principal and interest on your COPs.

Grants and Restricted Cash: Restricted based on the source.

Capital Projects BOT Allocation – Balance of Board approved \$30M less expenditures incurred.

Sustainability Reserve – Contingency in the event of revenue shortfall or state budget reduction.

FIC – Maintain adequate cash flow to support FIC operations.



Board of Trustees

Finance Report
July 9, 2026

Ken Kline

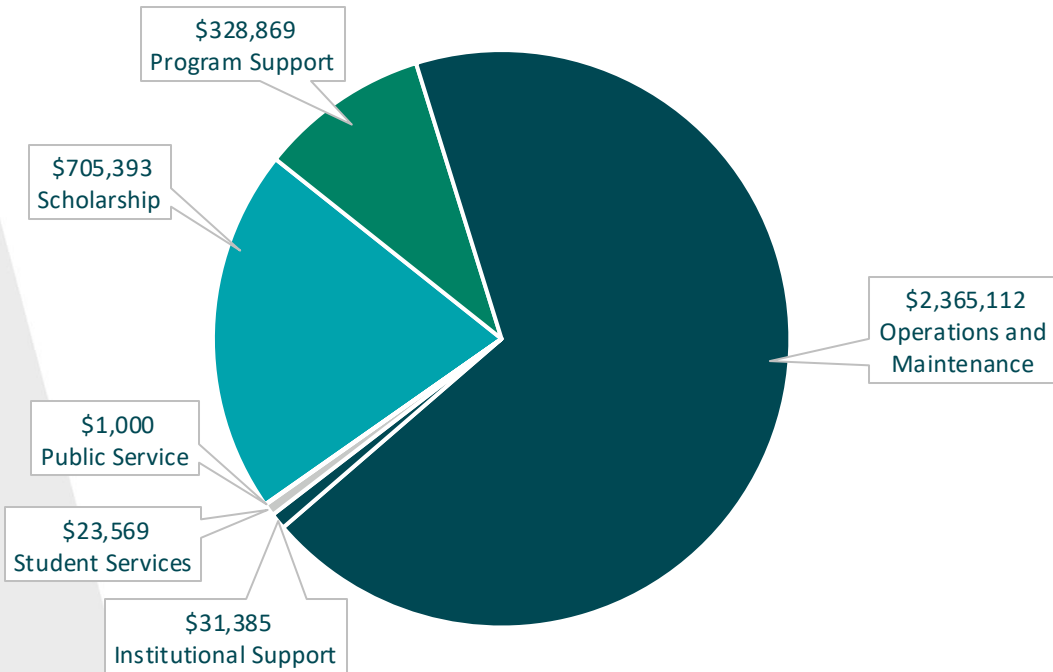
FY26 CWI FOUNDATION & GRANT FUNDING

AS OF 5/31/26

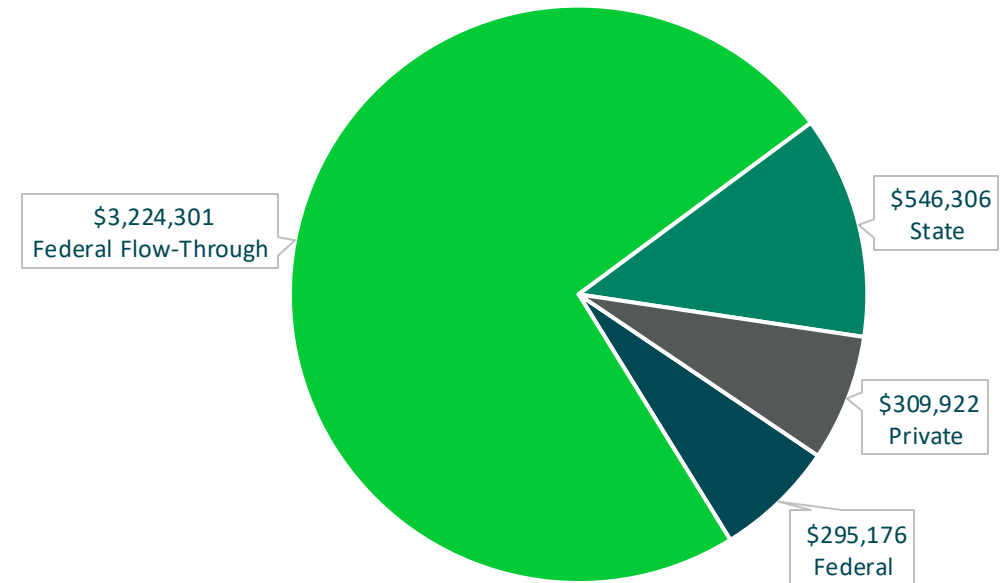
CWI Foundation Funding: \$3,445,328

Grant Funding: \$4,375,705

Funding Area



By Funding Source



CWI Foundation financial distributions to CWI for FY26.

Total Grant Awards FY26: \$5,999,957



FY26 BUDGET TO ACTUALS

FY26 Source of Funds	FY26 Budget	FY2026 YTD Actuals as of 5/31/2026	FY26 YTD % of Budget
State Appropriation, General Fund (incl. Liquor Fund)	22,887,500	21,962,709	95.96%
State Appropriation, CTE	13,323,489	12,849,595	96.44%
County Property Taxes	13,077,225	8,092,768	61.88%
Tuition & Fees	26,026,511	24,849,431	95.48%
Dual Credit Revenue	6,405,000	6,355,139	99.22%
Special Course Fees	2,533,000	3,122,714	123.28%
Self-Supporting (Workforce Development)	5,327,550	5,295,566	99.40%
Other Revenue (misc. fees, commissions, sales, etc.)	3,349,725	4,579,513	136.71%
TOTAL REVENUE	\$92,930,000	\$87,107,435	93.73%
FY2026 Funding from Reserves	1,070,000	0	0.00%
TOTAL SOURCES OF FUNDS	\$94,000,000	\$87,107,435	92.67%

FY25 Original Budget	FY2025 YTD Actuals as of 5/31/2025	FY25 YTD % of Budget
21,452,200	21,439,700	99.94%
11,111,545	11,113,614	100.02%
11,910,000	7,641,833	64.16%
19,555,000	21,361,420	109.24%
6,100,000	6,123,239	100.38%
2,350,000	2,761,549	117.51%
3,825,000	4,566,411	119.38%
3,349,255	5,893,957	175.98%
\$79,653,000	\$80,901,723	101.57%
3,597,000	0	0.00%
\$83,250,000	\$80,901,723	97.18%

FY26 Projection	FY26 % of Budget
21,980,100	96.04%
12,923,784	97.00%
13,226,100	101.14%
24,900,000	95.67%
6,355,139	99.22%
3,122,714	123.28%
5,295,566	99.40%
4,579,513	136.71%
\$92,382,916	99.41%
1,070,000	100.00%
\$93,452,916	99.42%

FY26 Budgeted Expenditures	FY26 Budget	FY2026 YTD Actuals as of 5/31/2026	FY26 YTD % of Budget
Payroll (incl. wages, fringe, & benefits)	65,265,946	53,886,335	82.56%
Operating, Travel, & Capital	28,734,054	30,279,411	105.38%
TOTAL EXPENSES	\$94,000,000	\$84,165,746	89.54%

FY25 Original Budget	FY2025 YTD Actuals as of 5/31/2025	FY25 YTD % of Budget
57,065,598	49,077,556	86.00%
26,184,402	26,234,600	100.19%
\$83,250,000	\$75,312,156	90.47%

FY26 Projection	FY26 Projected % of Budget
64,482,512	98.80%
28,970,404	100.82%
\$93,452,916	99.42%

- Projections reflect a 4% holdback of FY2026 State and CTE appropriations.
- Excludes gifts, grants and major building projects, Ford Idaho Center approved through separate Board action.
- Assumes Ford Idaho Center CWI costs will be funded from the Sustainability reserve.



BOARD OF TRUSTEES
July 9, 2026

CAPITAL PROJECTS – Budget to Actuals Report

	Budget	Actuals	Balance
Cap Ed Student Success Center	\$21,700,000.00	\$18,402,460.00	\$3,297,540.00
Budget Percentage	100%	85%	15%
	Budget	Actuals	Balance
Boise	\$42,700,000.00	\$15,481,461.00	\$27,218,539.00
Budget Percentage	100%	36%	64%



Advancement/Foundation Report

Board of Trustees, July 2026

Mark Arstein, Vice President



CWI Inaugural Campaign Launch, July 2023:

Powering the Treasure Valley

\$30,000,000 Goal

Achieved!

FUNDRAISING RESULTS 2009 TO 2023

2009 to July 1, 2023

- 15-year total = \$5,600,000
- Baseline Funds Raised (estimated): = \$400,000 average raised
- Planned Gifts (unknown)
- Baseline Number of Donors (estimated) = 240
- Retention Rate (unknown)
- Alumni Giving (unknown)

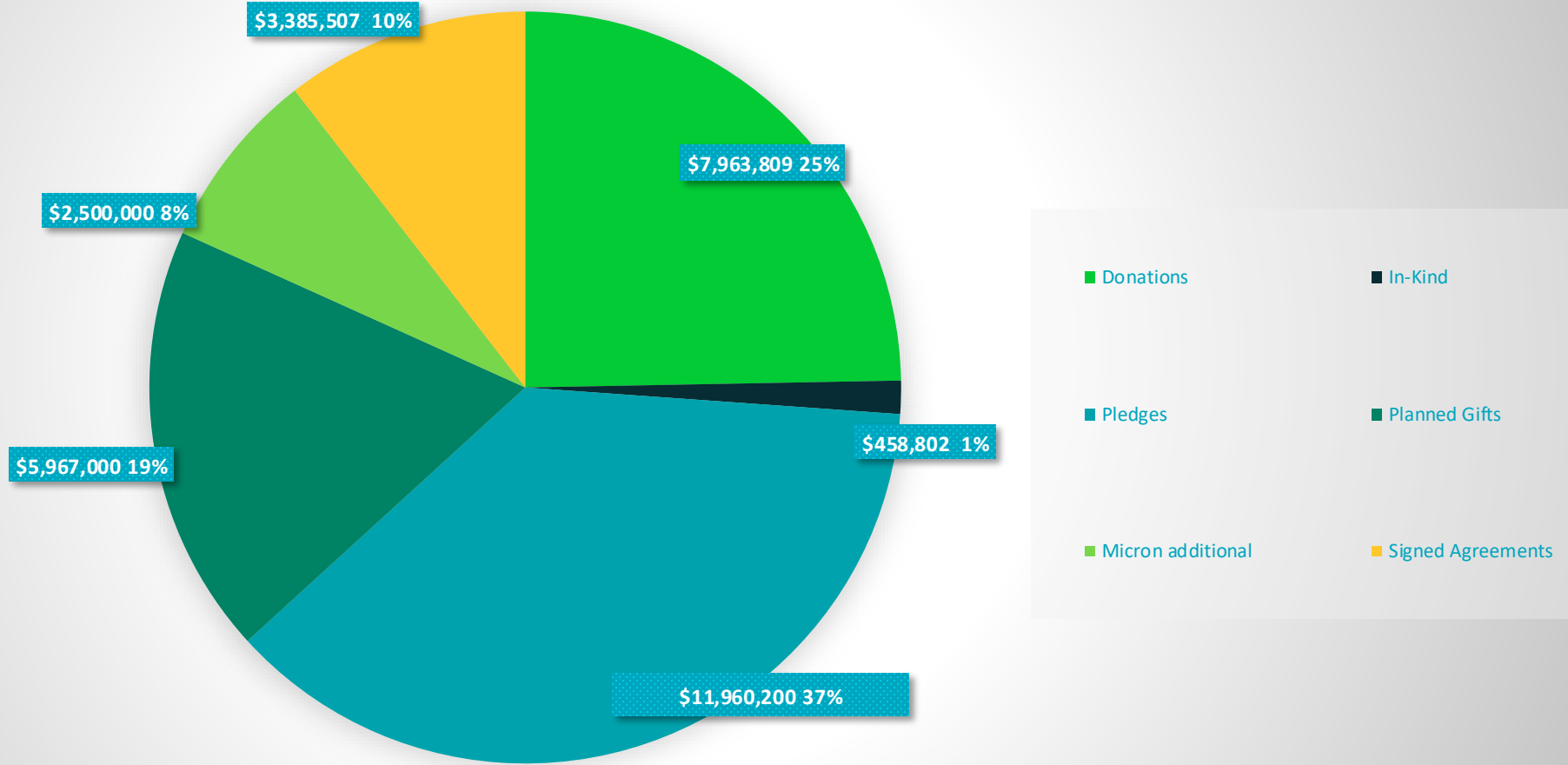


POWERING THE TREASURE VALLEY CAMPAIGN RESULTS

7/1/2023 to present

Donations	\$7,963,809
In-kind Gifts	\$458,802
Planned Gifts	\$5,967,000
Pledges	\$11,960,200
Micron Additional	\$2,500,000
Signed Agreements	\$3,385,507
3-Year Total	\$32,235,318

Powering the Treasure Valley Fundraising



POWERING THE TREASURE VALLEY CAMPAIGN RESULTS

7/1/2023 to present

1186 = Total Donors

- **946 Individuals - \$7,212,651**
 - Alumni - 75
 - Friends - 721
 - Employees - 150
- **240 Organization - \$25,022,667**

- **GOALS FY 27 TO FY 30: THREE-AVERAGE**
 - \$15 M
 - 1000 DONORS
 - 70% DONOR RETENTION
 - 200 INDIVIDUAL ALUMNI GIVING

FY 27 PLANNING

Planning Phase next campaign: <ul style="list-style-type: none"> • Athletics • FIC • High-demand professions 	January 2026 - Fall 2027
Foundation Board Reshaping	FY 27
Hire New Major Gift Officer	July 2026
Ribbon Cutting CapEd Student Success Ctr	August 20, 10:00AM
Fundraising Fundamentals – Faculty & Staff	October 2026
CWI Week (new tradition)	October 19-23
Campaign Celebration	October 22, 4:00 PM
Opening Doors (new model)	February 10, 2027
Foundation Website/Donor Hub	Spring 2027
Alumni Otter for Life Program	Spring 2027
Community Relations Program Launch	Spring 2027



Thank You!

More to Come....

ACADEMIC UPDATE

Thank you for the opportunity,

I look forward to briefly sharing the CWI–Boise State Z-Degree partnership and our use of OER to reduce cost barriers and support student success. This work began in 2022 with Idaho State Board of Education funding and was intentionally designed with CEI, CSI, and NIC to be sustainable beyond the initial investment.

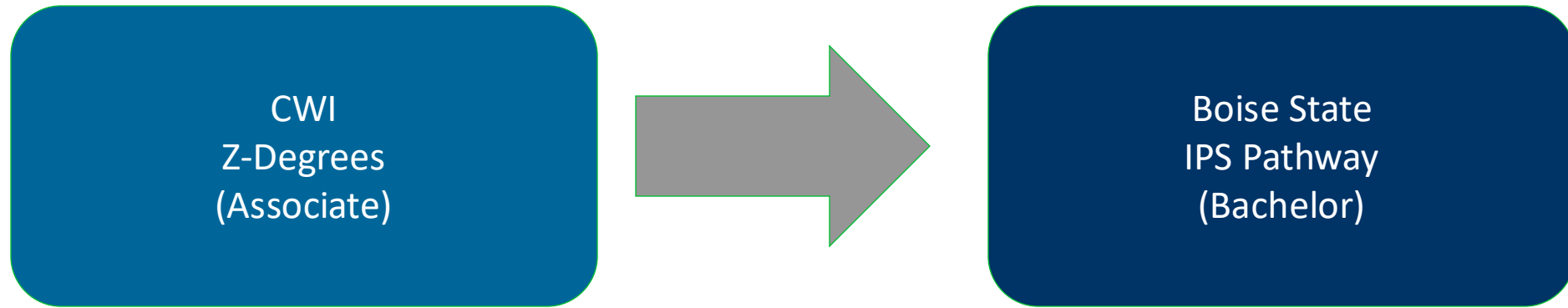
Z-DEGREE PATHWAYS: REMOVING BARRIERS, IMPROVING OUTCOMES

- 47% of students skip materials due to cost
- 38% say cost impacts grades
- Z-Degree = <\$30 total course material cost
- Day-one access for all students

FROM ACCESS TO COMPLETION: A STATEWIDE PATHWAY

- CWI: Multiple Z-Degree programs (Associate level)
- Boise State: Interdisciplinary Professional Studies (IPS) pathway
- Seamless transfer with shared OER strategy
- Affordability across the full student lifecycle

CWI → BOISE STATE Z-DEGREE PATHWAY



Affordable Start → Affordable Completion

CWI OER IMPACT: STUDENT COST SAVINGS

\$1.47M+ Saved by CWI Students

Fall 2022 – Spring 2026

Thousands of students impacted

Day-one access to materials

Reduced financial barriers

Affordability in action — not theory



Thank you

Denise Aberle-Cannata

CHAIR'S REPORT

The Board Chair will provide comments and, at times, items for special consideration by the Board.